Appendix C

HR OPEN QUESTIONS				
Q 7 If the traini Answer Op	ng was not adequate please t otions	tell us why Response Count		
•		2		
	answered question skipped question		2 18	
Number	Response Date	Response Text		
1	Jul 11, 2016 1:58 PM	•		
2	Jul 6, 2016 11:55 AM	Not easy to take back to work what was learned in a classroom. Every situation is different and not all scenarios can be covered in training	d	
	not easy to use, what improve	ements would you suggest?		
Answer Options		Response Count		
	answered question skipped question	3	3 17	
Number	Response Date	Response Text		
1	Jul 8, 2016 4:33 PM	Flowcharts		
2	Jul 6, 2016 11:56 AM	They are too precribed and therefore too rigid in there appraoch and can not always be easily applied, often less is more!		
3	Jul 6, 2016 11:55 AM	Need to be updated, and joined up. Currently some are not		

Q 12 What support would make you feel better equipped to deal with people management issues?				
Answer Op		Response Count		
-		5		
	answered question skipped question		5 15	
Number	Response Date	Response Text		
1	Jul 15, 2016 9:13 AM	Training in the Policies and coaching managers to think for themselves in how they use them.		
2	Jul 11, 2016 1:59 PM	I don't think I need additional support but that is because I am an HR practitioner		
3	Jul 11, 2016 1:27 PM	Consistent information from HR		
4	Jul 8, 2016 9:31 AM	senior management support		
5	Jul 6, 2016 11:57 AM	dealing with things more often but don't get chance too because i only manage a small team		

Q 13 What do you think the role of HR is now? Answer Options		Response Count 12	
	answered question skipped question		12 8
Number	Response Date	Response Text	
1 2	Jul 15, 2016 9:15 AM Jul 12, 2016 11:12 AM	Depends on the organisation. You have to train the manager, then mentor in the use of HR policies and then coach and let them work independtly, so you need to move through the three stages business partner	
3 4 5	Jul 12, 2016 8:35 AM Jul 11, 2016 3:27 PM Jul 11, 2016 2:42 PM	Enabling managers to manage staff in a way that fits at a local level, but in the context of organisational policy principles. Advice & Guidance Enabler	
6 7 8	Jul 11, 2016 2:01 PM Jul 11, 2016 1:28 PM Jul 11, 2016 12:26 PM	To support the organisation to get where it needs to be Administration / Data / Responsive / Rule Book Transactional. Hand holding.	
9	Jul 8, 2016 9:33 AM	the give advice and help others Drive the culture of the organisation through its policies and support formal employee relations	
10 11 12	Jul 6, 2016 12:08 PM Jul 6, 2016 11:59 AM Jul 6, 2016 11:57 AM	processes fire fighting part way between parent and enabler. Not strategic enough within the business.	

Q 14 What do yo	ou think the role of HR should	be in the future?
Answer Op	tions	Response Count
		12
	answered question skipped question	12 8
Number	Response Date	Response Text
1	Jul 15, 2016 9:15 AM	Business partnering best describes the role for the future
2	Jul 12, 2016 11:12 AM	business partner/consultant
		To continue supporting managers with the management of people, but with a more significant role
2	1140, 2040 0.2E AM	working stategically with senior managers/Directors in achieving organisational change and
3	Jul 12, 2016 8:35 AM	developments in areas of workforce development, redesign and resourcing.
4	Jul 11, 2016 3:27 PM	
5	Jul 11, 2016 2:42 PM	
6	Jul 11, 2016 2:01 PM	More strategic in workforce planning and OD
7	Jul 11, 2016 1:28 PM	Enabler / Creative solutions / Workforce Planning
8	Jul 11, 2016 12:26 PM	Strategic. More integration to the business to shape its needs rather than react to its needs.
9	Jul 8, 2016 9:33 AM	to enable people to manage themselves and others
10	Jul 6, 2016 12:08 PM	As above
11	Jul 6, 2016 11:59 AM	Supporting the organisation in what it is trying to achieve by enabling employees
12	Jul 6, 2016 11:57 AM	Strategic facilitator and enabler.

Q 15			
Do you hav	ve a mechanism to feed in yo	ur future HR requirements to help you meet your business needs?	
Answer Options		Response Count	
		9	
	answered question skipped question	7	9 11
Number	Response Date	Response Text	
1	Jul 15, 2016 9:15 AM	Yes via Business Planning	
2	Jul 12, 2016 11:12 AM	yes	
3	Jul 12, 2016 8:35 AM	Yes	
4	Jul 11, 2016 3:27 PM	Yes	
5	Jul 11, 2016 2:42 PM	Yes	
		As the provider of the service we report to Management teams who could tell us if we were not	
6	Jul 11, 2016 2:01 PM		
7	Jul 11, 2016 1:28 PM	Yes	
8	Jul 11, 2016 12:26 PM	Yes	
9	Jul 6, 2016 11:57 AM	Yes	